

The Inspiring Story of Zepto's Founders and Their 10-Minute Delivery Resolution

Yash Raj and Niti Bhagwani

School of Business & Management,

Christ Deemed to be University, Lavasa, Pune

In the bustling streets of Mumbai, where life moves at a frenetic pace, a revolutionary grocery delivery service has emerged, capturing the attention of tech-savvy consumers. This is the story of Zepto, a startup that promises to deliver groceries in just 10 minutes. Founded in April 2021 by two ambitious 19-year-olds, Aadit Palicha and Kaivalya Vohra, Zepto has quickly transformed the landscape of quick commerce in India.

The Genesis of Zepto

Aadit and Kaivalya were not your typical college students. Admitted to Stanford University to study Computer Science, they chose to drop out and embark on an entrepreneurial journey instead. Their initial venture, Kirana Kart, aimed to provide grocery delivery but struggled to gain traction. However, the COVID-19 pandemic presented a unique opportunity as consumer behavior shifted dramatically towards online shopping. Recognizing this trend, they pivoted and rebranded their efforts into what is now known as Zepto.

Covid-19 has introduced a new normal that many people have to adjust to. The whole purchasing pattern has since changed, with food and groceries conveniently delivered to an individual's doorstep. It is true that nowadays, people have become so enshrined within their houses that, they do not have to go out staying for long and queuing in lines. The dilemma however for most of the consumers is which grocery delivery app to use. Some of them are BigBasket, Blinkit and Zepto all of them in different works of providing services. As there is always specialisation for every one of us, identical objects operate for different groups of people according to their preferences and avails.

How is it possible for Zepto to deliver in 10 minutes?

Let us delve into the factors that make it possible for Zepto to process orders under ten minutes. Nowadays, the majority of grocery delivery businesses are adopting dark stores. These infrared light stores or mini-warehouses have become quite useful in any business as they can cater for the customer up to three kilometers away. Delivery of Zepto is also not an exception to this trend. Apart from dark store fronts, Zepto has a special product named Locus. Locus is a great system that manages clients geostatistical data, traffic details and last mile delivery time estimates. Zepto then looks at the information and decides whether or not to put up another dark store in that vicinity. Now, let's take a look at Locus briefly. This artificial intelligence software uses the Google Application Programming Interface to fetch relevant information and present it on the dashboard of the Zepto software. Therefore, it is safe to assume that technology and efficiency of the third party delivery agents are the key factors of Zepto's success.

One of the keys to Zepto's ability to deliver in less than ten minutes is also the PPB formula introduced earlier.

According to Zepto, it is this formula that enables the success of the **dark store concept**.

Problems faced by the entrepreneurs in the initial stages

These youths approached many and worked on a number of cases together successfully even a bubble-wrapped taxi for toddlers up until they found themselves stuck in their homes in Mumbai due to endless COVID rules. The two had even managed to come up with business ideas such as KidzTaxi before they got locked down in their homes in Mumbai. As the pandemic spread, grocery delivery services which were considered essential were still allowed in most of the country.

However, the two were unable to easily find the supplies that they needed as the virus outbreak crime rate increased. All the anticipation is on Zepto whereas Palicha and Vohra's even the first venture Kirana Kart was not able to reach such heights. Zepto however, draws lessons from Kirana Kart. Kirana Kart was a grocery delivery service as its name had suggested. It made deals with Kirana sellers for less than forty-five minute grocery delivery service. A \$730,000 pre-seed investment was spearheaded by Global Founders Capital, 2 AM Ventures, Contrary Capital, and angel investors. At the

beginning, Vohra and Palicha foresaw a strategy where they would charge one rupee to provide the first 1.5 lakh orders.

1. Costs associated and Complexity Operative

Certainly, increased capital and resource investment come with this model of business where on-demand, last mile deliveries are provided. This also means holding up enough stock as well as establishing several micro-fulfilment sites.

2. Market Acceptance

Despite the fact that in most instances the model makes it possible to offer very short delivery periods, it has not gained much market traction in India. Most of the customers are more price sensitivity and do not mind waiting longer for their deliveries at reduced prices.

3. Regulatory Resistance

As it stands, the vast regulatory environment in India has posed challenges for e-commerce businesses. Such challenges have been experienced relating to policies on bilateral investment, taxation, the internet, and more broadly, e-commerce operations in particular.

4. High Competition

Aggressive marketing of ready to eat food products in the quick commerce segment has pushed several e-commerce platforms into tightly contested races including famous international retail chains. These foes, armed with sizeable war chests, pose a significant threat to startups like ZEPTO.

5. Maintenance of Price Power

Yet Zepto is famous for doing all the deliveries in less time, however it is not allowed to do free deliveries because it will incur loss. Hence pursuing a low cost without affecting the speed has remained complicated.

How did Zepto overcome the challenges?

Zepto's proposition was the introduction of the **AI logistics** technology that integrated smoothly with other e-commerce websites. This is how it happened:

1. **Smart Routing Algorithms:** Using advanced algorithms embedded in Zepto's platform to map and optimize delivery routes, delivery time and cost were greatly reduced.

Real-time Tracking:

2. **Predictive Analytics:** Using data, Zepto was able to forecast surge delivery periods and therefore manage manpower and other resources effectively.
3. **Sustainability Initiatives:** The company also embraced this notion by introducing a green delivery option which was timely for the environmentally conscious clients.

Results

Zepto had a profoundly changing effect. When e-commerce companies used the platform, they encountered

- **30% Quicker Delivery Times:** Quicker delivery pleased clients and increased revenue.
- **20% Cost Savings:** Resource allocation and route optimisation lowered operating expenses.
- **Enhanced customer Loyalty:** Sustainable options and real-time tracking improve client happiness and loyalty.
- **Market Expansion:** There was room for rapid growth of Zepto into other sectors and industries thanks to its success.

SWOT Analysis

Strengths

1. **Rapid Delivery Model:** One of the few European companies offering delivery in less than 10 minutes, especially having a lot of dark stores in the inner city, is Zepto.
2. **Strong Founders:** Toast founders, both considered college dropouts from Stanford University, Rehan and Keval's firm technology and entrepreneurial zeal have benanted many. They had other ventures prior this one as well.

Weaknesses

1. **High Operational Obsessed Investments:** The company refuses a substantial number of funds and all Machiavellian finance costs – z-pattern which pounds on costs of facilities and management of stock levels.
2. **Price Sensitive Market:** Most of the customers in India tend to be extremely cost conscious, and they would rather wait and pay more in discounts than have overly expensive express deliveries.

Opportunities

1. **Accelerated Acceptance of Quick Commerce:** The adoption of quick delivery systems therefore increased with the spread of COVID 19 as if to paraphrase, consumer desire took a turn for possible convenience;
2. **Possibility of Expansion:** Expansion beyond geographical boundaries especially in different metropolitan layout in the country is very possible.

Threats

1. **Increased Market Competition:** There is stiff competition in the quick commerce industry with other existing companies like BigBasket, Blinkit, and others are competing for market share.
2. **Legal Challenges:** E-commerce in the country may also be more challenging because of the myriad regulations.

Foundational Positioning

In the sense of SPACE Matrix, we analyze and help determine Zepto's position in the market utilizing its internal strengths and weaknesses as well as external opportunities and threats.

1. **Financial Strength (FS):** High, owing to Heavy investment and fast Revenue growth.
2. **Competitive Advantage (CA):** The company boasts a strong competitive edge owing to its very fast delivery times.
3. **Industry Strength (IS):** The groceries delivery services market is on the upward trend, however, competition is very stiff.

4. **Environmental Stability (ES):** Moderate; even though there is an upward trend in demand, the legal frameworks to be complied with are dangerous.

In this analysis, Zepto has landed in the aggressive quadrant of the SPACE Matrix. This means that the company ought to apply aggressive strategies including market penetration and product development to its strengths and opportunities while dealing with threats.

Conclusion

The story of Zepto exemplifies the power of innovation and determination. Founded by college dropouts Aadit Palicha and Kaivalya Vohra, Zepto has transformed the grocery delivery landscape in India with its promise of 10-minute deliveries. Despite facing challenges like high operational costs and intense competition, Zepto's innovative approach has allowed it to thrive. The founders' journey from college dropouts to successful entrepreneurs serves as an inspiring reminder that non-traditional paths can lead to extraordinary achievements. Zepto not only reshapes how consumers access groceries but also encourages future innovators to embrace risks and think creatively in pursuit of their dreams.